

**X** Brandon Hall Group™

## Harnessing

# THE POWERS

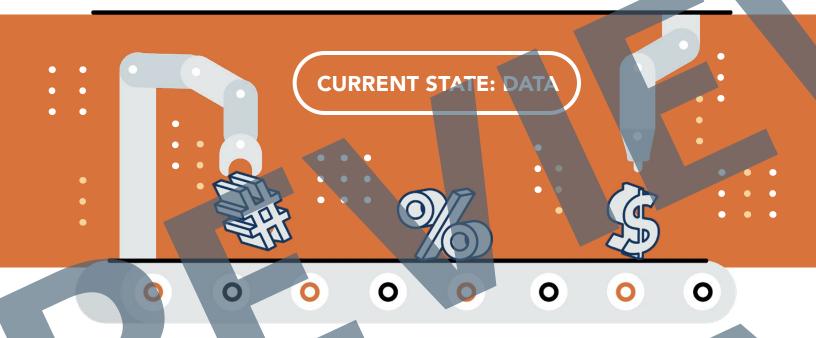


eLearning Development

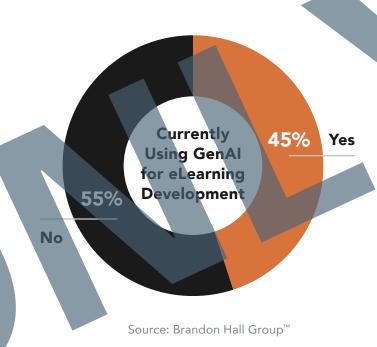
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## The Power of Al



Al is top of mind in businesses the world over. For learning professionals — instructional designers, eLearning developers, learning architects and the like — not only is AI top of mind, but there can be a lot of fear and uncertainty associated with the subject. This is particularly true about generative AI (GenAI) and its ability to apparently create something out of nothing. Learning professionals are concerned that their careers may be negatively impacted by the proliferation of GenAl capability in the eLearning space. However, it is interesting to note that just over half of the participants in the webinar indicated that they are currently using GenAl tools in their daily work.



The general awareness of GenAl tools among webinar attendees was pretty concentrated on the most easily recognizable tools such as ChatGPT's GPT3 (now GPT4), Bard, and LaMDA and LLama from Google and Meta, respectively. What seems clear is that the tendency of learning professionals to be innately curious and welcoming of technology is absolutely playing itself out in the GenAl space. In fact, Brandon Hall Group's pulse survey, How GenAl Will Revolutionize HR, conducted in early 2023, reveals that most HR practitioners as a whole believe training is among the strongest use cases for GenAl in the workplace. However, there also seems to be a healthy skepticism about its use and effectiveness among learning professionals.

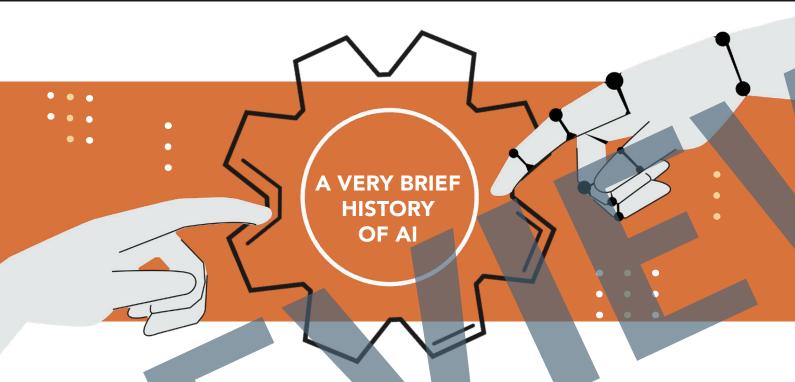
## Where do you stand on the following use cases for your organization in applying chatbot technology?\*

Accelerating training content development	17%	Configuring and updating technology	6%
Writing and updating job descriptions	10%	Assessing employees	<b>6</b> %
Support predictive analytics	9%	Improving employee engagement and experience	<b>6</b> %
Career development	8%	Assist candidates in applying for a position	5%
Improving performance management	7%	Monitoring employee wellness	5%
Leadership development	7%	Promoting an inclusive workplace	4%
Enhancing and scaling training activities	7%	Employee benefits	4%
Writing and updating HR policies	7%	Maintaining pay equity standards	4%
Assist employees in filling out forms	6%	Succession planning	2%

<sup>\*</sup>Percentages indicate organizations currently applying chatbot technology.

Source: Brandon Hall Group™ Study, How GenAl Will Revolutionize HR

Al's reach is spreading fast, bringing with it a wave of fundamental evolution in the way work gets done in a knowledge economy. At the end of 2022, GenAl was barely on anyone's mind, unless you happened to work in the field. Consider that Brandon Hall Group's 2023 *Learning and Development Benchmarking Survey* didn't even ask about Al skill sets and technologies. Yet less than a year later, it is a top trending topic everywhere you look. In some ways, it feels as if GenAl showed up out of nowhere. That couldn't be further from the truth.



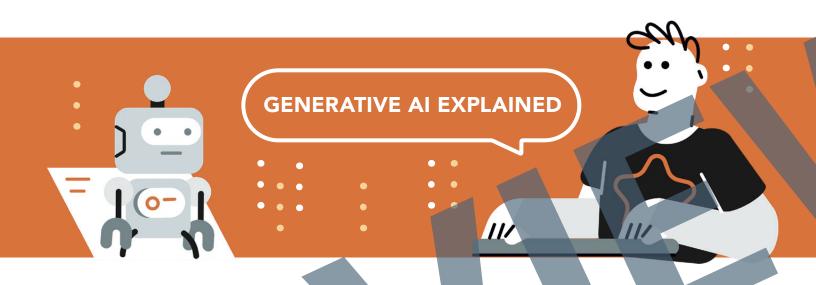
The foundations of artificial intelligence reach well back in history, as early as the 14th century. One of the more famous early references to the discipline we now call Al appears in the Jonathan Swift classic, Gulliver's Travels, which includes a description of something called the Engine — "a project for improving speculative knowledge by practical and mechanical operations". Various other mathematicians, scientists and philosophers added to the body of knowledge throughout the early to mid-20th century, culminating in the term artificial intelligence being applied for the first time in a proposal for a study submitted by researchers at Dartmouth College, Harvard University, IBM and Bell Telephone Laboratories in 1955.

That study took place in July and August of 1956 and is generally considered as the official birthdate of the new field. Other advances followed in short order, including artificial neural networks, computer languages and machine learning, all leading to some of the most common technologies utilized around

the world today. Recommendation engines, internet search engines, facial recognition and social media feed optimization are all examples of artificial intelligence in application — all of which has lead to the GenAl revolution.

There is an informative timeline on the evolution of modern Al published on forbes.com. You can read more at: A Very Short History Of Artificial Intelligence (Al).





Though there are a myriad of other processes involved, three core actions make up the basic GenAl Process.

#### The database

This is commonly referred to as the Large Language Model, or LLM. It's an artificial neural network, fed by a large portion of information on the internet — or other sources — and forms the baseline of context for various topics in various languages.

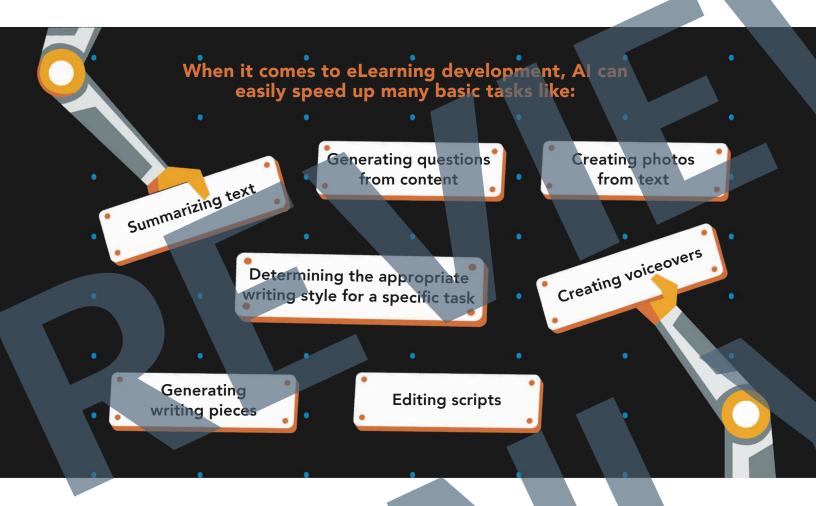
#### **Generating content**

The AI uses its neural network to generate new examples that are similar to the ones it has trained from.

### Inputting a prompt

The user provides the AI with a description, sample or question directed toward the desired content output.

When using GenAI, users aren't necessarily creating something new, but versioning something that already exists in some other form. That's why becoming a skilled user takes practice and requires research and careful consideration. It does not need to take a long time to figure out.



By kickstarting the process from the blank screen, GenAl tools can move you along in the workflow by essentially compressing drafting processes from hours to minutes. That allows you to focus more time on the revision and refinement process, ultimately producing an even better product and doing it more efficiently. The possibilities, viewed through this lens, are limitless.